

SUPERINTENDENT'S REPORT.

Minneapolis, Dec. 12, 1901.

To the Honorable Board of Pan-American Managers for Minnesota,

Gentlemen: As the superintendent and executive agent of your honorable board, upon whom has devolved much of the detail work pertaining to the exhibits from Minnesota sent to the Pan-American Exposition, I have the honor to submit to you my final report, begging indulgence for any omissions which may occur. You will pardon me for saying that the efforts put forth by your board on behalf of our honored state at the Pan-American Exposition I believe have gained for the state an enviable record, placing her in the front rank among the states of the Union, where she rightfully belongs. In the various interests exhibited there we outranked all other states, having more and a greater variety of exhibits than any state exhibiting, and at the same time putting two of the most attractive exhibits on the ground, viz., the model of the new state capitol, in butter, and the reproduction of Fort Snelling, in fruits.

Owing to the short time allowed after the appropriation was made before the opening of the exposition, it necessitated more difficult work in order to secure the success which is evidenced by the large number of medals and awards received, being 5 gold, 7 silver, 19 bronze and 32 honorable mentions comprising 106 groups of exhibits and 80 diplomas for butter, a list of which you will find herewith. You will also find an itemized statement of all funds belonging to the state that passed through my hands, together with vouchers for the same.

In conclusion, as our official duties are at an end, I wish to express my heartfelt appreciation to all with whom I have been associated in the work of the exposition; to all the assistants in the various departments for their kindness, courtesy and co-operation, all working for the honor and upbuilding of our great state, and

especially to the members of the board who have done their best to make the exposition a success and add glory to the new name of the Bread and Butter State.

I would not be human if I did not err, but wherever I have failed in judgment and execution it was done with the best of motives, as I have always tried to do my duty in all things and do honor to our beloved state.

What I have done and how well I have succeeded is left for you and the public to judge. I beg to remain,

Yours very truly,

JAS. MacMULLAN,
Superintendent.